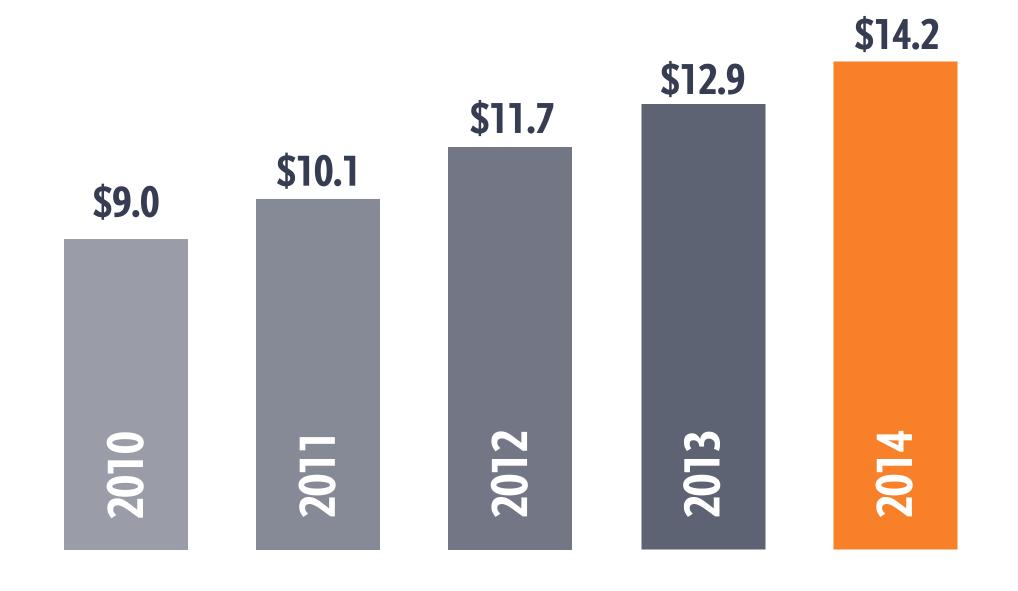
FINANCIAL Overview

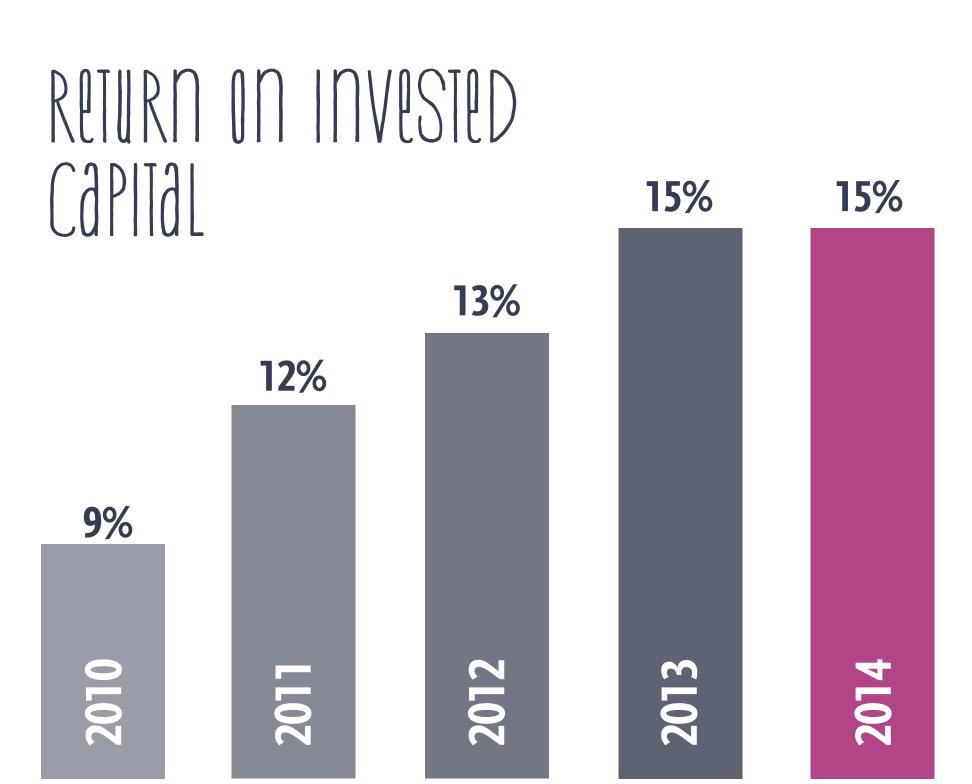
Glenda Flanagan | EVP & CFO

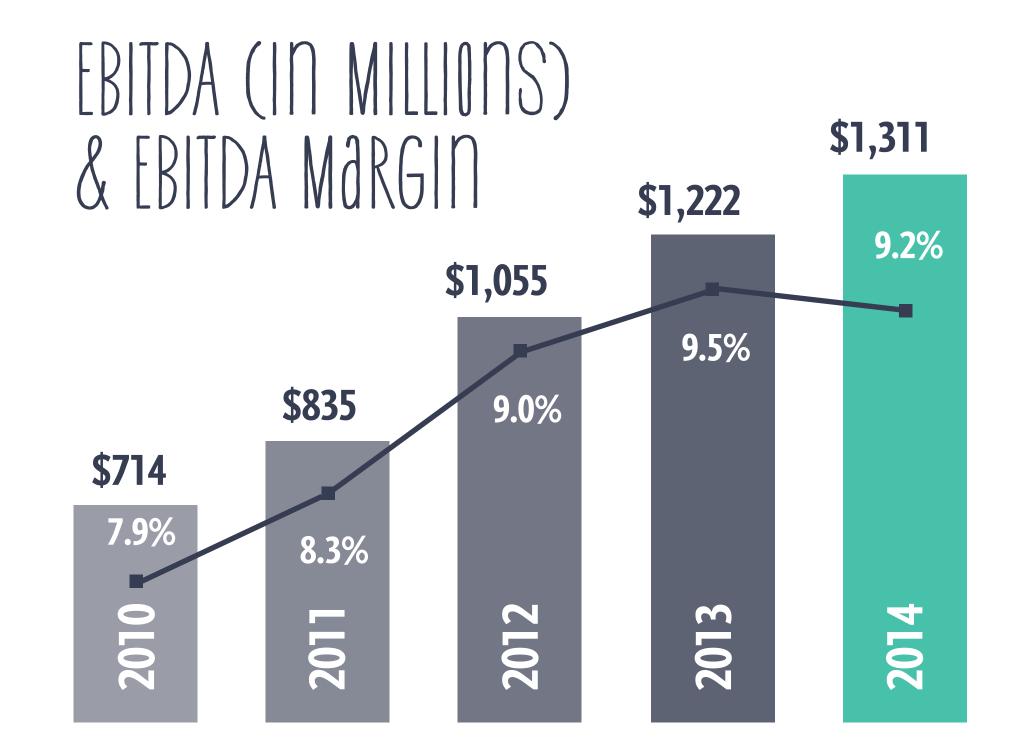


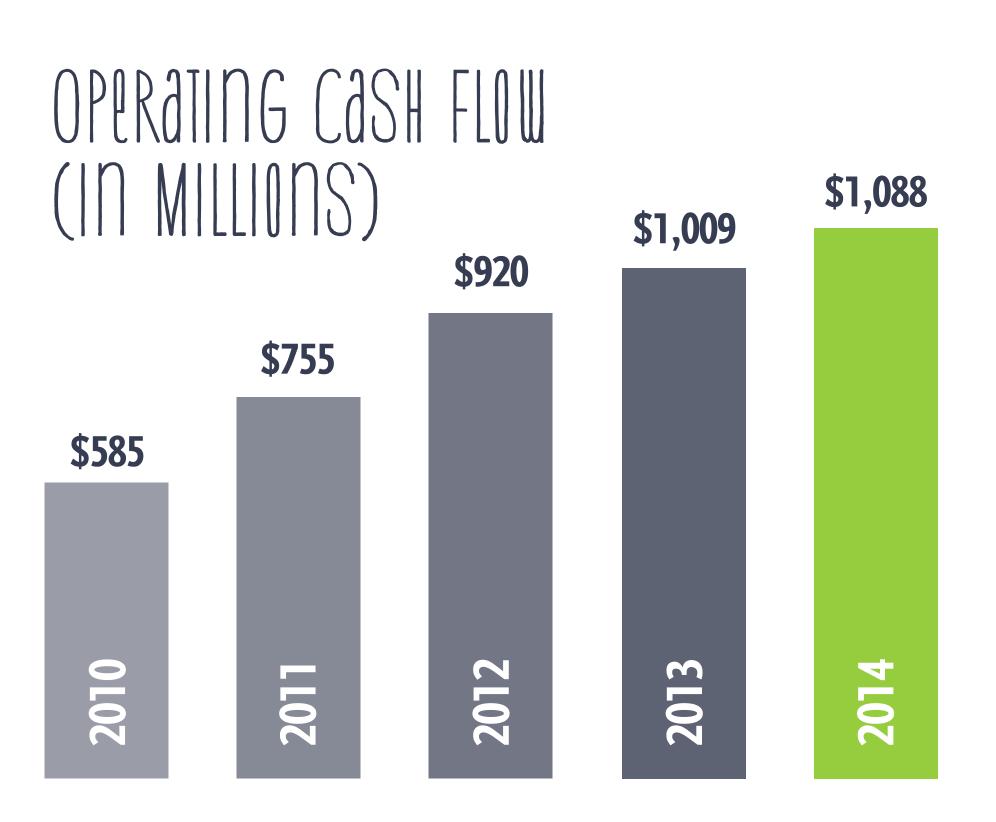
OUR BUSINESS MODEL Produces Strong Returns

NEI ZGLES (IN BILLIOUS)







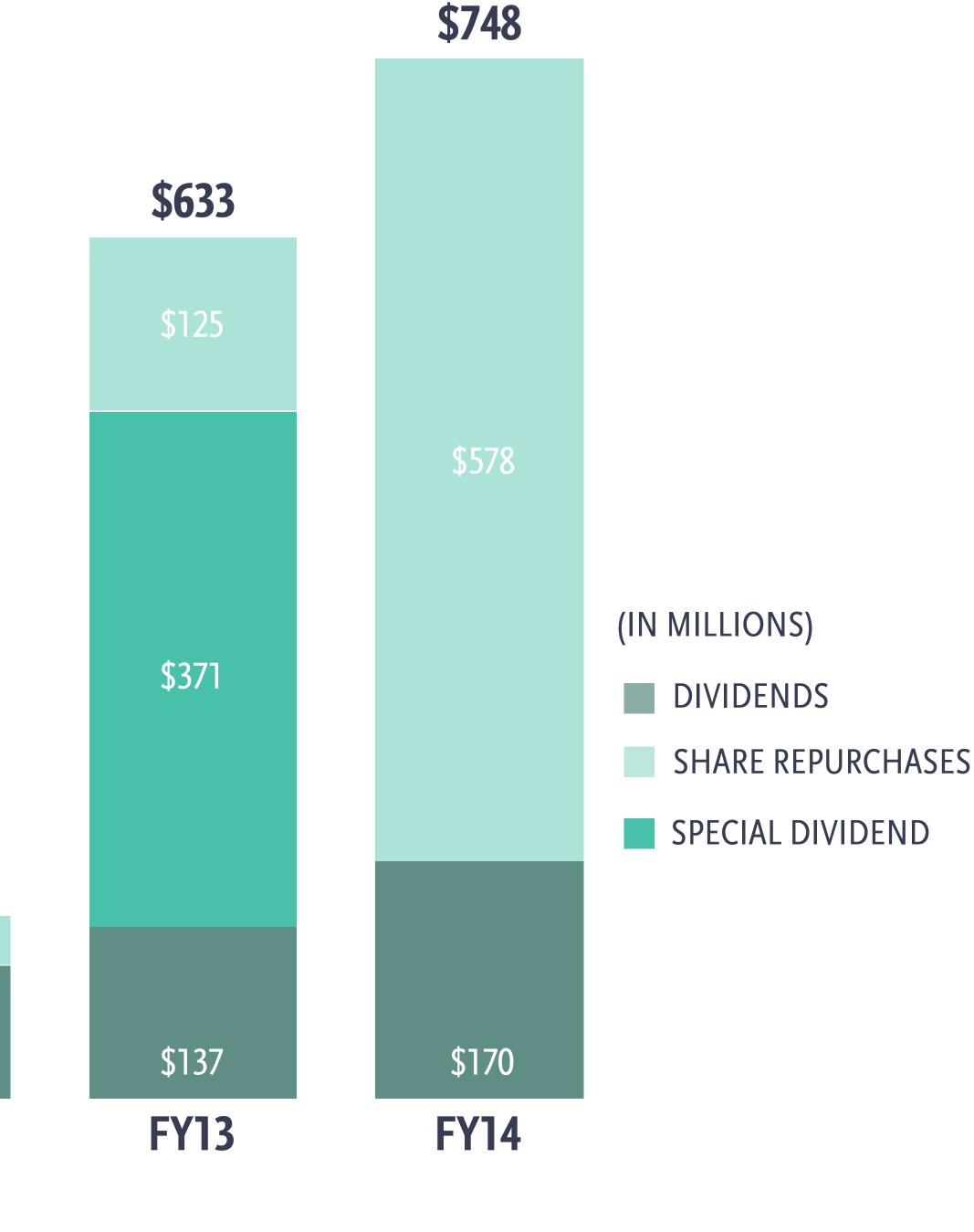


CASH RETURNS



SHARE REPURCHASES OVER 3 YEARS

UP 1920%



\$123

\$29

\$95

FY12

\$53

\$53

FY11

We delivered strong results despite many challenges

CHALLENGS

Headwinds from our growth and value initiatives

Dynamic competitive landscape

Lukewarm economy

RECORD RESULTS:

\$14.2B in sales

\$990 in sales per gross SF

38 new stores

\$1.3B of EBITDA

15% ROIC

\$750M returned to shareholders

\$1B in cash at FYE

We are focused on the metrics we believe are key to the long-term health of our business

SALES GROWTH

>9%

COMPS

LOW-MID SINGLE DIGITS

SF GROWTH

9%-10%

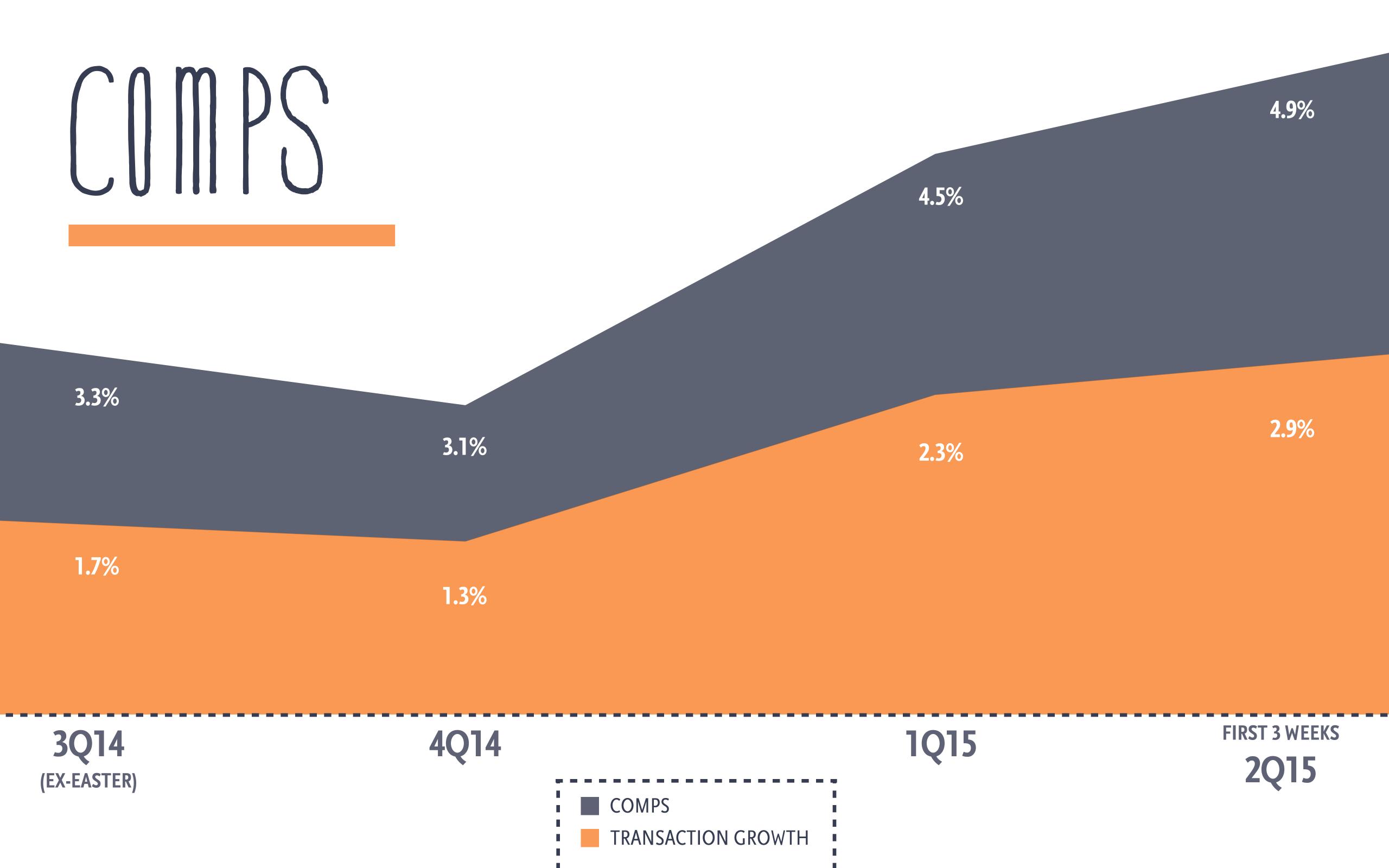
EBITDA MARGIN

~9%

ROIC

>14%

We are seeing broad-based momentum



IQI5 HIGHLIGHTS

Continued market share gains and healthy returns

RISI

\$4.7B in sales
9 new stores
9% ending SF growth
8.5% EBITDA margin
15% ROIC for T4Q
\$1B in cash















NEW STORES PERFORMING WELL

17% comps and 14% ROIC for comp stores < two years old, well in excess of our 8% WACC

*Average for the last eight quarters

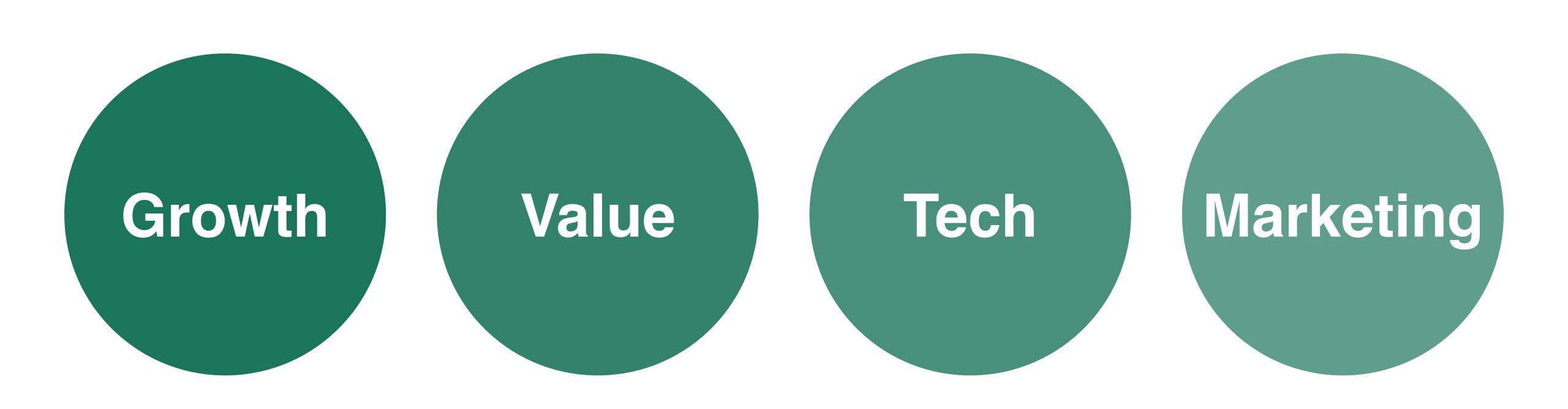








LY|} Investments

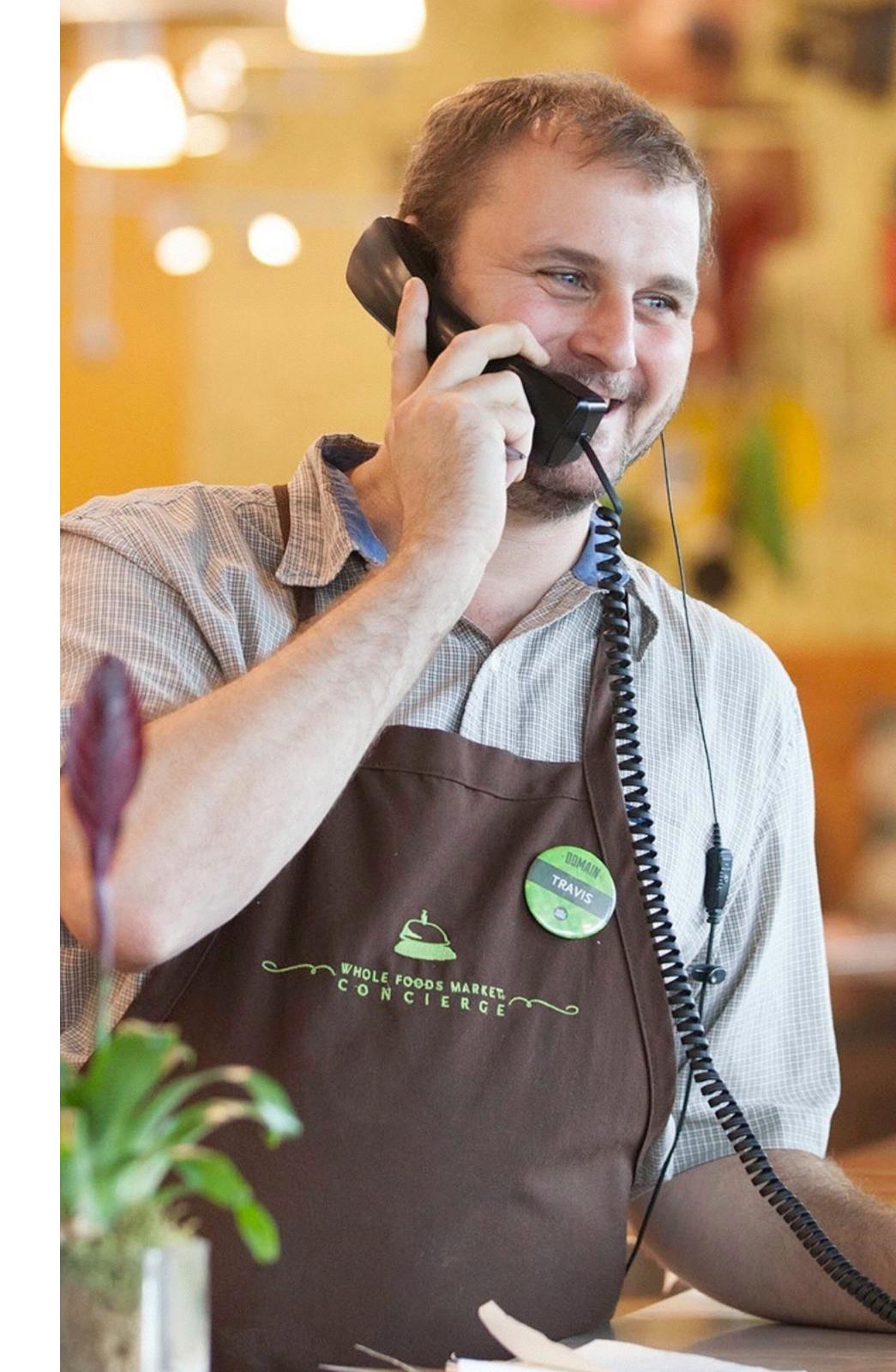


OVER THE LAST FIVE YEARS

We have reduced expenses by

FYI5 BIGGEST OPPORTUNITES

Labor leveraging
Internal distribution
Coordinated purchasing



IN SUMMARY



FINANCIAL Overview

Glenda Flanagan | EVP & CFO

